



Emile Hachey, the province's first
robotic-assisted surgery patient.

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BECAUSE OF YOU, THE IMPOSSIBLE BECOMES POSSIBLE.

As I reflect on this remarkable year — my first as CEO — I'm filled with immense pride and deep gratitude. One of the greatest privileges has been the opportunity to meet and connect with so many of our donors, to hear your stories, learn what inspires your giving, and understand the deep history many of you share with the Foundation. These conversations have not only shaped my first year but continue to deepen my appreciation for the extraordinary generosity that drives our mission forward.

To each of you who has given so generously: thank you. Your belief in what's possible transforms lives and strengthens our hospital and community in ways that are both immediate and lasting. Because of you, we are building a future where exceptional care is within reach for everyone, every day.

As I've come to more fully understand the Foundation's place in New Brunswick's health care ecosystem, I'm struck by the sheer magnitude of its impact. It's hard to imagine the Saint John Regional Hospital without the NB Heart Centre, the J.T. Clark Family Foundation Ambulatory Clinic, industry-leading surgical equipment, or the countless other advancements made possible by donor generosity. None of this would exist without you.

Together, we close the gap between what provincial funding provides and what's truly possible — delivering world-class care, right here at home. By mobilizing people and resources, we drive innovation and elevate

excellence across our region.

The pages that follow reflect just how powerful that impact has been this past year. From empowering clinicians to advancing surgical excellence and innovation in care delivery, you have helped shape the future of health care in our province.

This work is not possible without the leadership of our Board of Directors. Your guidance, encouragement, and belief in our vision have been invaluable to me personally and to our organization as a whole.


And to my team: thank you. It's an honour to lead such a passionate, purpose-driven group of professionals, each of whom brings care, integrity, and excellence to everything they do. You inspire me every day.

It's been a rewarding first year. I'm excited for what lies ahead and so proud of what we've already accomplished, together. Your generosity is what makes the impossible possible and ensures patients receive the care they deserve, close to home.



Shannon Hunter

President & CEO, SJRH Foundation

A photograph of Shannon Hunter, President & CEO of the SJRH Foundation, smiling and laughing while interacting with a group of people at a social event. She is wearing a white blazer and a name tag that reads "Shannon Hunter". Other people in the background are also dressed in professional attire.

Shannon Hunter, SJRH Foundation President & CEO, enjoying the excitement at the 2025 Medical Innovators' Challenge.

40 YEARS OF PARTNERSHIP

For more than 40 years, the Saint John Regional Hospital Foundation (SJRHf) has been dedicated to inspiring donor generosity and promoting community support to advance patient care for New Brunswickers.

Financial challenges are a reality for our health care system, and our partnerships with Foundations are integral to Horizon's success in delivering the best possible care to our patients.

The partnership between Horizon and the SJRHf is firmly embedded in our shared commitment to quality, safe and people-centred care. We are very fortunate to have the largest and only tertiary care hospital in New Brunswick right here in Saint John, where the community and all New Brunswickers have access to modern services and amenities, like the new J.T. Clark Family Foundation Ambulatory Clinic, made possible by the profound generosity of lead donor, the J.T. Clark Family Foundation, and the numerous other major Foundation donors and community supporters.

The millions of dollars raised over the last year to help advance surgical excellence and support access to timely care at the Saint John Regional Hospital is truly remarkable. It not only aids in the delivery of lifesaving and life-changing procedures for the region, but it also helps attract top-tier surgeons and nurses eager to work in a cutting-edge facility.

Big investments in big ideas are driving powerful health care changes in our province. Many of these changes are made possible thanks to the Foundation's funding for initiatives like the Medical Innovators' Challenge, which awarded a total of \$600,000 for projects to help reduce patient wait times and meet children's health care needs.

Investments in our people, Horizon's staff and physicians, supports us in retaining our valued workforce who provide expert, compassionate care to patients and families. Whether this is through educational and professional development opportunities or supporting programs like the childcare pilot for health care workers, the SJRHf is investing in the excellence of our teams and the care they provide.

The projects undertaken by the SJRHf are critical to the realization of Horizon's vision – Exceptional Care. Every Person. Every Day. Thank you for your unwavering support in helping us provide care to patients and families in the community and across our province.



Margaret Melanson

President & CEO, Horizon Health Network



IMPACT

YOUR GENEROSITY BY THE NUMBERS



\$11,384,398

Raised to create a healthier tomorrow.

\$9,426,343

Granted to advance patient care & innovations.

\$447,455

Gifts received in wills to create lasting legacies.

\$343,155

Raised through community events.



8,861

Gifts received from donors like you.

3,457

Unique donors.

826

Gifts made in memory of loved ones.

40

Community events hosted.

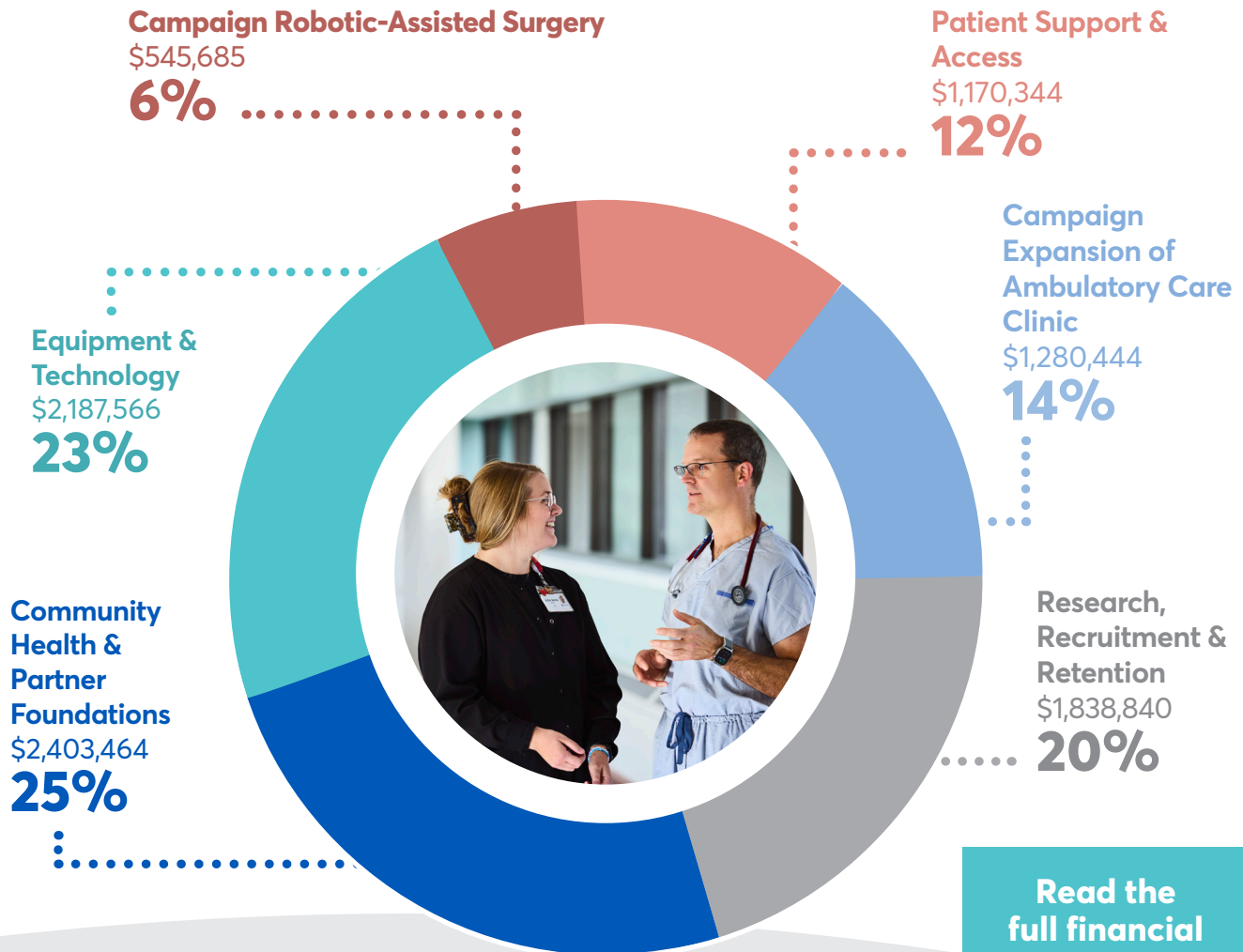


Donors and hospital partners celebrate donor impact at the 40th Anniversary Donor Appreciation Event.

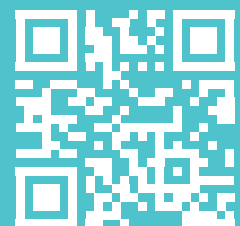
IMPACT

DONATION DISBURSEMENTS

Thanks to donor support, our Foundation disbursed \$9.4 million in 2024-2025 to advance health care excellence to our hospital and beyond.



Read the
full financial
report online



Truly Hayward, grateful patient and participant at the Greater Saint John Cancer Support Centre, enjoying a beautiful afternoon.



STORY

BETTER TECHNOLOGY, BETTER OUTCOMES

The Saint John Regional Hospital is the only place in the province where stem cell transplants are performed. The NB Stem Cell Program treats patients with blood cancers like leukemia and lymphoma, as well as other blood and neurological conditions. Having access to top-notch equipment is critical to ensuring patients receive timely, life-saving care and the most advanced treatment possible, right here at home.

Thanks to our donors, the NB Stem Cell Program now has two state-of-the-art apheresis machines — critical technology in the treatment of cancer and blood disorders.

An apheresis machine works by drawing blood from a patient, separating it into its components, and either collecting or removing a specific part — like stem cells, plasma, or platelets — before safely returning the rest to the body. This advanced equipment plays a vital role in providing life-saving care to patients across New Brunswick.

“On behalf of the Apheresis and Stem Cell Transplant Programs, we would like to extend our deepest gratitude to generous donors for the purchase of two state-of-the-art Apheresis Machines. Your generosity is directly improving — and in many cases, saving — the lives of patients in our community.”

— Dr. Terrence Comeau, Director of the New Brunswick Stem Cell Transplant Program



\$238,980

Disbursed

2

New Apheresis
Machines

75 +

Treatments completed

800,000+

New Brunswickers
served by the NB Stem
Cell Program



STORY

BETTER ACCESS, BETTER CARE

Timely diagnostic imaging is crucial to effective health care. Here in New Brunswick, rising demand — driven by a growing and aging population — combined with ongoing staffing shortages, has led to longer wait times than ever before. These delays can postpone vital diagnoses and treatments, increasing anxiety for patients and, in some cases, leading to worse health outcomes.

Thanks to donor generosity, diagnostic wait times in New Brunswick are improving.

Today, a two-year, \$1 million donor-led investment is enhancing MRI services across the province by funding new diagnostic imaging staff, advanced MRI training, and a requisition management system to streamline referrals and bookings.

In just the first year, this investment has already enabled 9,111 additional MRI exams to be completed province wide. Diagnostic services have expanded to 12-hour days, seven days a week in most regions, resulting in a significant increase in access and a noticeable reduction in wait times.

These early outcomes highlight the powerful difference donor support is making in ensuring patients receive faster, more timely care, right here at home.



\$669,692

Disbursed

42,995

MRI exams completed

26.9%

Increase in MRI volume

34%

Decrease in non-urgent wait times



STORY

BETTER SUPPORT, BETTER HEALING

Receiving a life-threatening diagnosis is incredibly challenging on its own, and the added stress of travel and time away from home can make it even harder, especially for those living far from treatment centers. Having a comfortable, supportive place to stay near the care facility helps patients concentrate fully on their treatment and recovery.

Thanks to our donors, temporary lodging is now available for patients and their families traveling to the Saint John Regional Hospital for cancer treatments.

So far, hundreds of families have found comfort and security close to care, easing the overwhelming stress of travel and time away from home. By providing a safe, supportive place to stay, donors help ease the burden for oncology patients. This care not only brings comfort during one of life's most difficult journeys, but also strengthens patients' ability to focus on healing, ultimately improving their chances for better outcomes.

Your support is ensuring patients can focus on their healing, surrounded by the emotional strength of their loved ones.



\$145,176

Disbursed

262

Admissions

3,677

Days stayed

14

Average length of stay
(days)



STORY

LOCAL RESEARCH, NATIONAL IMPACT

Research plays a vital role in advancing health care, driving better treatments, improved patient outcomes, and more efficient systems. The Canada East Spine Centre (CESC), based at the Saint John Regional Hospital, is a nationally recognized research institute. And despite what its name suggests, its work extends well beyond spine-related studies.

Thanks to our donors, groundbreaking thoracic research is taking place, right here at home.

CESC and the Department of Thoracic Surgery is now contributing to national research efforts by participating in a national registry with the Canadian Association of Thoracic Surgeons (CATS). This registry plays a vital role in improving care by helping surgeons and researchers understand patient outcomes, identify best practices, and monitor the effectiveness and safety of treatments over time.

Participation in the CATS registry allows institutions such as the Saint John Regional Hospital to both contribute to and benefit from a national effort to advance thoracic care, ensuring patients receive the highest standard of care locally and across Canada.



\$27,294
Disbursed

1
National partnership
with CATS

24
Years of surgical data
under review



“Donor support has allowed us to participate in national quality of care initiatives and research that would otherwise be impossible. We have been part of several publications both nationally and globally, and this has elevated our exposure within the thoracic surgery community.”

– Dr. Brian R. Johnston, Chief, Division of Thoracic Surgery



The J.T. Clark Family Foundation Ambulatory Clinic

Clinique de soins ambulatoires La Fondation Famille J.T. Clark

Thank you for supporting The Grand Expansion Campaign to transform ambulatory care at the Saint John Regional Hospital

Nous vous remercions de votre soutien à la campagne d'expansion de la Clinique de soins ambulatoires

THE J.T. CLARK FAMILY FOUNDATION INC.



John T. Clark est un leader du monde des affaires et l'incarnation de la philanthropie en action.

Contribuant depuis longtemps et avec humilité à de bonnes causes qui ont un impact sur la santé, le bien-être, la communauté et l'environnement, M. Clark a créé The J.T. Clark Family Foundation Inc. en 1999 comme une évolution naturelle des actions philanthropiques de la famille J.T. Clark. La Fondation est financée par John et Wilma Clark (1929-2019), les membres de leur famille et des entreprises associées.

En 2021, M. Clark a été amené à faire un don transformationnel à la Fondation de l'Hôpital régional de Saint John après avoir lui-même reçu des soins à la Clinique 1. Le don principal de 1 M\$ de M. Clark pour la création de la clinique ambulatoire de The J.T. Clark Family Foundation à l'Hôpital régional de Saint John a servi de catalyseur à la campagne de 12 M\$ de la fondation et permettra une véritable révolution dans l'accès, la confidentialité et les soins aux patients à la Clinique 1.

Tableau d'honneur : Campagne de l'Expansion de la Clinique 1

1 000 000 \$ ou plus

The J.T. Clark Family Foundation Inc.

100 000 \$ - 999 999 \$

Anonymous

The Brighton Group

The Crutcher Foundation Inc.

La Fondation CIBC

La famille de Hazen M. Inches

La famille de John E. Irving (Isles Foundation)

The McCain Foundation

Harrison McCain Foundation

Frank et Julie McKenna

Saint John LNG

Sœurs de la charité de l'Immaculée Conception

The Windsor Foundation

10 000 \$ - 99 999 \$

Anonymous (8)

The Wesley & Patricia

Armour Foundation

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Dr. Gillian Clarke

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Dr. Ricardo Bessie

Eileen et feu G.

Philip et Jayne

Association canadienne

de la traversée

Joan Carleton

Chandler

Graydon et Margaret

Charette

La communauté chrétienne

du grand Saint-John

Gestion privée CIBC

Dr. Geoff et Dr. Alicia Cook

Croque Inc.

Croque Inc.

Les étudiants en première

année de médecine de

l'Université de Saint-John

de Saint-John

World Saint John

World Saint John

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YOUR SUPPORT

ANNUAL GIVING HONOUR ROLL

The Saint John Regional Hospital Foundation is honoured to recognize leadership supporters whose cumulative contributions between April 1, 2024 and March 31, 2025 have had a significant impact on patient care at our hospital and across the province. Donors receive recognition on the total pledge amount in the year the pledge is received.

\$1,000,000+

Anonymous
Pat and Doug Trecartin, in memory of
Kenneth Edward Trecartin

\$100,000 – \$999,999

AMGEN Canada Inc.
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Estate of Dr. Gerald E. Stiles

\$10,000 – \$99,999

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(Murphy) Malcolm
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Conception
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\$1,000 - \$4,999

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Glenna Gaunce
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The late J. Robert and Marie Gibb
John and Muriel Gilbert



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Wayne and Wendy Wolfe
Woodstock Paddling Club Inc.
Sylvia Yorke
Beth Zell
Derek and Kim Zwicker

Ongoing Contributors

Recognizing leadership supporters whose ongoing pledge contributions are having a significant impact on patient care at our hospital and across the province.

Joan Carlisle-Irving
The J.T. Clark Family Foundation Inc.
Irving Oil
John T. McMillan Jr. Memorial Foundation
Peter and Sharon Klohn
Chris and Deanne Long
National Bank of Canada
Graham Rawlinson, in memory of Catherine and Patricia Wilson
Saint John Airport (YSJ)
Saint John LNG
Linda E. Spires, in memory of Doris and Garnet Hoyt and Tom Spires

Community Events and Partnerships

Celebrating the outstanding efforts of individuals, businesses and groups who have organized fundraising events, igniting our community with their passion and dedication. Their remarkable contributions have created a lasting impact by supporting excellence in local health care, raising \$5,000 or more from April 1, 2024 to March 31, 2025.

BRAAAAP for Boobs
Fundy Trail Cancer Walk
Race By-The-Sea Saint Andrews International
Dragon Boat Festival
Rothesay Yule Christmas Market hosted by [EDIT]
Saint John Cardiac Rehab Walk
Spicer Group Charity Classic
Sussex Cardiac Rehab Walk
Thandi Restaurant's Butter Chicken Day
Tim Hortons Smile Cookie Week
Vito's Lasagna Day
Wills for SJRH Foundation by Lutz Parish Gerrish

DONOR SPOTLIGHT

Pamela Mullinger and the [EDIT] team, Spreading the Yuletide Spirit

Hosted by [EDIT] co-founder Pamela Mullinger and her team, the Rothesay Yule Christmas Market is a beloved tradition that blends festive shopping with meaningful giving. Over the years, The Yule has proudly supported local charities, including the Saint John Regional Hospital. Most recently, The Yule supported the Transforming Health Care Fund at the Saint John Regional Hospital, supporting education and professional development for nurses and nursing students. This generous support is helping shape tomorrow's health care leaders — right here in our community.

YOUR SUPPORT

LIFETIME GIVING HONOUR ROLL

Recognizing leadership supporters over the last 10 years whose cumulative lifetime contributions have had a significant impact on patient care at our hospital and across the province.

\$1,000,000 or more

Abbott Laboratories Ltd.
Country 94 / The Wave (Acadia Broadcasting)
AMGEN Canada Inc.
Anonymous (3)
Bell Aliant
The Brighten Group
The J.T. Clark Family Foundation Inc.
Greater Saint John Community Foundation
Sandra, Sarah and the late Arthur Irving
Arthur L. Irving Family Foundation
Irving Oil
John E. Irving Family (Isles Foundation)
John T. McMillan Jr. Memorial Foundation
The McCain Foundation
Medtronic Canada ULC
Sir James Dunn Foundation
Pat and Doug Trecartin, in memory of
Kenneth Edward Trecartin

\$100,000 – \$999,999

Estate of Alice L. Adams
Anonymous (5)
AstraZeneca Canada Inc.
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Canadian Breast Cancer Foundation
Canadian Health Solutions Inc.
The Christofor Foundation Inc.
CIBC
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Foundation
Estate of James R. Clark
Crabtree Foundation
Estate of A. Joyce Crosby

\$100,000 – \$999,999

Crosby Molasses Co. Ltd.
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Elizabeth A. and Richard J. Currie, O.C.,
O.N.B.
Steve Douglas
Bruce Dowd
Dr. David and Dr. Rachel Elias
Estate of Alice C. Gallie
The late J. Robert and Marie Gibb
The late Murray and the late Phyllis Gilchrist
The late Joan L. Goucher
Harrison McCain Foundation
The Heart and Stroke Foundation of
New Brunswick
Hewitt Foundation
Miranda Hubbs
Dr. David and Faye Huestis
The Family of Hazen M. Inches
J.D. Irving, Limited
Johnson & Johnson Inc.
David M. Johnston
Glenn and Sharon Josselyn
Estate of Lois Katherine Kidd
Kiwaniis Charities of Saint John
Knights of Columbus Father Eugene
O'Leary Council #6595
LEL Holdings Ltd.
LivaNova Canada Corp.
Local Tim Hortons Restaurant Owners
(The Murphy and Springer Families)
Estate of Aileen Haddow MacLaren
MacMurray Foundation and its Board
of Directors
Donald C. and the late Doreen V.
(Murphy) Malcolm
Estate of Lois Martin
Honourable Margaret L. McCain

J. Scott McCain and Leslie McLean
Allison and Clare McCain
Frank and Julie McKenna
Estate of Gertrude Mae McLeod
Meighen Family Foundation
Merck Canada Inc.
Moosehead Breweries
Mulder's Meats Market (1983) Ltd.
Barb and D'Arcy Murphy
New Brunswick Children's Foundation
Nutrien
Bob and Carol Owens
The Pannell Family Foundation
Pfizer Canada Inc.
Estate of Carol May (Harris) Raynes
RBC - Royal Bank King Street
RBC Foundation
Saint John LNG
Sanofi-Aventis Canada Inc.
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Servier Canada Inc.
Shoppers Drug Mart
Sisters of Charity of the Immaculate
Conception
Dr. Paul S. Sohi
Estate of Faye Somers
Somerset Investments Inc. Dowd and
Hovey Families
The late Catherine and the late
Graeme Somerville
St. Jude Medical
Stewart McKelvey
Estate of Dr. Gerald E. Stiles
The Tamarack Charitable Foundation
TD Bank
UCT of America - Jack Kidd Council #755
Vito's

DONOR SPOTLIGHT

Dr. David Elias | Canadian Health Solutions, Fueling innovation and transforming patient care

As a physician, entrepreneur, and founder of Canadian Health Solutions, Dr. David Elias believes in the power of innovation to improve lives. For over a decade, he has championed the Medical Innovators' Challenge, driving health care transformation in New Brunswick. In 2025, the \$500,000 David Elias CHS Health Care Innovation Award was presented for the first time, recognizing his remarkable commitment to advancing care and empowering local teams to deliver world-class health care close to home.



Dr. David Elias moderating the David Elias
CHS Health Care Innovation Award at the 2025
Medical Innovators' Challenge.

YOUR SUPPORT

ENDOWMENT FUNDS

Celebrating the individuals who have created a lasting legacy by establishing Endowment Funds with our Foundation. Serving as pillars of stability, these individuals are supporting health care programming with reliable, steady funding for years to come.

Dr. Dino Andriani Endowment
Anonymous (2)
Atlantic Health Sciences Corporation Education Fund
Atlantic Health Sciences Corporation Research Fund
Peggy Brittain MindCare Endowment
Tim and Cathy Cameron Endowment
The J.T. Clark Family Cardiac Endowment
John and Frances Corbett Endowment
Ralph Costello Endowment
Dr. Kersti Covert Memorial Endowment
Dr. Thomas L. and Shirley Creamer Medical Endowment
Joy and Jim Crosby Endowment
Doreen Damon Medical Endowment
The William (Bill) and Starr Dashwood Endowment
Bill Davis MindCare Endowment
Franklin MindCare Scholarship
Robert and Marie Gibb Medical Endowment
The Lillian Jean (Charlton) Greer Memorial Endowment

The Newman and Lois Greer Endowment
Dr. Paul Handa Excellence in Nephrology Nursing
The Dr. S. Paul Handa Endowment
Dr. S. Paul and Mrs. Eileen Handa Endowment
Elizabeth (Lil) Little MindCare Endowment
Nancy Waring MacLeod Nephrology Endowment
The MacMurray Endowment for Cardiovascular Educational Excellence
Donald C. and Doreen V. (Murphy) Malcolm Endowment
The Eric and Mary Marr Mindcare Endowment
Arnold and Kathryn McAllister Medical Endowment
Juanita McAuliffe Endowment
Alan and Joyce McLean Medical Endowment
Stefan Mildenberger Pediatrics Bursary MindCare Endowment
Jean-Robert Nolet Endowment
Raju Family Endowment
George and Carol (Harris) Raynes Endowment
Recruitment and Retention Endowment

Dr. William & Mrs. Dianne Rector Cardiac Endowment
Richard and Barbara Routledge Medical Endowment
Donald and Heather Royal Medical Endowment
Dorrie Schulze Nursing Endowment
T S Simms & Co Limited Endowment
SJRH General Endowment
Catherine and Graeme Somerville Neonatal Endowment
Stay Strong Survivorship Endowment
The TD New Brunswick Heart Centre Nursing Education Endowment
The Turnbull Endowment
Vaughan Medical Endowment
Vaughan MindCare Medical Endowment
Charles E. Walper and Betty L. Walper Education and Research Endowment
The Gregory and Margaret Zed MindCare Educational Endowment

DONOR SPOTLIGHT

John T. McMillan Jr. Memorial Foundation, Leaving a lasting legacy on cancer care

After John T. McMillan Jr. lost his battle with leukemia, his loved ones established a foundation in his memory. Since 2006, the John T. McMillan Jr. Memorial Foundation has donated over \$1 million to support cancer care at the Saint John Regional Hospital. Their impact includes funding cutting-edge equipment like a DNA sequencer for personalized treatment and supporting patients in financial need through the Families Helping Families fund—so families can focus on what matters most: healing.

Kelly Langille, Board Director, volunteering at the 2025 Love Your Hospital Radio-thon.

INCOMING BOARD OF DIRECTORS

Introducing our 2025-2026 volunteer Board of Directors

Jim Mowbray, Chair

Partner, Tax Services
Doane Grant Thornton LLP

Dean Mullin, Vice Chair

Partner, CPA, CA
Jamieson Mullin Chartered
Professional Accountants

Tom Adams, Treasurer

Business Insights Manager
Irving Oil Ltd

Gary Howard, Secretary

Consultant
Gary Howard Consulting Group

Colleen Baxter, Member At Large

HR Consultant

Nancy Creamer Ervin, Director

Retired Investment Advisor

Armand Iratunga, Director

Wealth Management Consultant,
CPA, CA
Owens MacFadyen Group Inc

Kelly Langille, Director

Retired Financial Services

Mike Boyle, Director

Fire Chief / KV EMO Director
Kennebecasis Valley Fire Department

James Lea, Director

VP Corporate & Legal
J.D. Irving, Limited

Shannon Penny-Rocca, Director

Manager-Corporate Citizenship
Ocean Capital

Dr. Jen Woodland, PHD, Director

Associate Professor
School of Integrated Health
UNB Saint John

Brenda Kinney, RN MN, Director

Retired Nurse and Horizon Health
Network Leader
Contract Instructor, Department of
Nursing and Health Sciences
UNB Saint John

Dr. Chris Small, MD, FRCSC, Director

Orthopaedic Surgeon
Dr. Chris Small Professional Corp.

Peter Turnbull, Director

Regional Director
Medavie Health Services
New Brunswick



I serve on
the Board of the
Saint John Regional
Hospital Foundation
because I believe health
care is one of the most
vital investments we can
make in the future of our
province.

Through this role, I've had
the privilege of seeing
firsthand the incredible
impact of donor generosity.
It's visible in every surgical
innovation, every expanded
space, and every patient
story made possible because
someone in our community
chose to give.

As you read this report, I hope
you feel the same sense of
pride we do, knowing that
your support is transforming
health care in meaningful
and lasting ways. On behalf
of all our Board of Directors,
thank you for your ongoing
support.

Jim Mowbray
Chair, Board of
Directors

DEPARTED BOARD MEMBERS

Our heartfelt appreciation for your invaluable contributions
during your time on the board.

Dr. Colin Barry

Surgeon
Interventional Cardiologist
Dr. Colin A Barry Prof Corp

John Bujold

Partner
Gorman Nason Lawyers

Kate Ellis

Senior Policy Advisor
Alberta Health
Research and Innovation Branch



OUR MISSION

To ignite and inspire the power of community and philanthropy to provide exceptional health care for New Brunswick.

OUR VALUES

Trust
Respect
Accountability
Innovation
Leadership

Saint John Regional Hospital Foundation

400 University Avenue, PO Box 2100, Saint John, NB E2L 4L2

Charitable Registration Number: BN 11913 2363 RR0001

sjrhfoundation.ca